

**UNITED NATIONS DEVELOPMENT PROGRAMME
PROJECT OF THE GOVERNMENT OF SUDAN
PROJECT DOCUMENT**

Project number: SUD/03/005
 Project title: Participatory Economic Policy Reform (PEPR) in Support of Peace Building
 Estimated start date: July 2003
 Estimated end date: December 2004
 Project site: Khartoum
 Government Coordinating agent: Ministry of International Cooperation

Executing agent: UNDP (DEX)
 Other Implementing Agent(s): Ministry of Finance and National Economy

UNDP and cost-sharing inputs	
UNDP:	\$ 200,000
Cost-sharing:	
World Bank	\$ 800,000
To Mobilize	\$ 937,650
COA costs	\$ 28,130
TOTAL	\$ 1,765,780
Grand Total: \$ 1,965,780	

Classification information
 ACC sector and subsector: General Development Issues/National Development Planning
 DCAS sector and subsector: Social Development/Social Legislation & Administration
 Government sector and subsector:
 Primary type of intervention: Capacity Building
 Secondary type of intervention: Institution Building
 Primary target beneficiaries: Civil Society Activists and Policy Makers/Public Sector

LPAC approval date: 16 June 2003

Brief Description: The purpose of this project is to ensure that, in a post-conflict Sudan, critical capacities are in place for effective realization of any peace dividend.

Signed on behalf of:

Ministry of International Cooperation (MIC):

Name/Title: Y. Takana

Date: 8.7.2003

Signature: 

United Nations Development Programme (UNDP):

Name/Title: ROBERTO VALENZUELA, Country Director

Date: 08 July 2003

Signature: 

United Nations Development Programme

SUD/03/005

Participatory Economic Policy Reform (PEPR) **in Support of Peace Building**

The purpose of this Project Document (PD) is to ensure that, in a post-conflict Sudan, critical capacities are in place for effective realization of any peace dividend. The project will:

- ❖ Facilitate the development of a shared national vision for a peaceful post-conflict Sudan, as an important prerequisite for the preparation of an Interim Poverty Reduction Strategy Paper;
- ❖ Promote policy dialogue and reform through an inclusive intra-Sudanese consolidation of peace process;
- ❖ Support the development of a participatory and rigorous IPRSP that will lead to pro-poor growth.

Part I:

Ia. Situation Analysis:

Sudan is endowed with vast natural resources, which could render the country one of the richest in the region. The country, however, is plagued by one of the longest civil conflicts in the world. The conflict has dismantled all aspects of life in the country resulting in massive exodus of people from the conflict stricken parts to major urban centres in the northern and central parts of the country. The exodus has eroded the capacities of the already weak and vulnerable host communities leading to increased levels of deprivation.

Even though Sudan made some economic improvements during the last few years, it continues to be affected by the conflict, which has taken its toll on the national economy and disrupted the social features of the country. This is very evident in the 2002 UNDP Human Development Report which rated Sudan, in terms of Human Development as 139 out of 173 countries, with a human development index of 0.499 compared to 0.942 being the country with the highest human development index (Norway).

Sudan has implemented a successful macro-stabilisation programme since 1997, when inflation was running in excess of 100% and as a result managed to bring price stability and create conditions more conducive to productive investment. This has been achieved in a context where external development assistance has been almost totally absent. In addition, during the same period, the government has continued to be engaged in a long running civil war, as a result of which sizeable public resources have been devoted to the war effort. It is thus quite understandable that the macro stability has come at a heavy cost in terms of reduced social sector spending.

Given the absence of funding for development activities from either domestic or external sources, the Government decided to do away with the development planning function in the mid 1990s. This lack of a planning capability has made it difficult for the Government to adopt any objective criteria for the allocation of the negligible amounts it has been able to devote to development projects over the past couple of years, thanks to oil income. The ongoing wide scale civil conflicts have also created a situation that seriously curtails participation of civil society actors in determining how public resources are used.

With a peace agreement on the horizon, there are good prospects for Sudan's reengagement with the international donor community. As prerequisites for such co-operation, the Government of Sudan and the emerging Southern administration need to acquire capacity in economic management and planning on an urgent basis. A revitalised civil society is a critical partner for the authorities in their attempts to make optimal use of limited resources in the interest of rebuilding the social fabric of the country while undertaking rehabilitation of physical structures.

This project is being initiated with funding support from the World Bank Post Conflict Fund, in the context of a global partnership between the World Bank and UNDP for support to conflict affected countries. The Government of Canada has been approached for providing additional funding to help deepen the civil society involvement in the elaboration of an Interim Poverty Reduction Strategy Paper as a critical component of this

programme. The support foreseen is fully consistent with the objective of promoting more effective and inclusive planning and management of development activities at the national, state and local levels that the Government of Sudan and UNDP have agreed on as a component of the Country Co-operation Framework for 2002-2006.

The project focuses on promoting intra-Sudanese dialogue on allocation and use of public resources. Conflict resolution / transformation in Sudan can benefit from thinking beyond the immediate effects of the war, and taking measures to address longstanding challenges and centrifugal forces. The program will be directed at civil society actors and mid-to-senior level Sudanese administrative and policy figures. It will build indigenous capacity to initiate and manage needed policy dialogue and reform. This will have a particular focus on building up the capacity of both Governmental authorities and civil society in participatory planning. The general thrust will be to facilitate re-direction of government's development policies towards promoting pro-poor growth, and re-engagement of alienated regions through reformed inter-governmental fiscal relations. In this context, the project will support the national effort for preparing an Interim Poverty Reduction Strategy Paper, through providing technical assistance to the IPRSP preparation team. More importantly, it will facilitate meaningful participation by all stakeholders in the elaboration of national priorities and monitoring implementation of the suggested poverty reduction strategy.

The project will promote networking and knowledge sharing between civil society organisations across the political dividing lines. Capacity-building around select policy issues will be used wherever possible as a means of bringing technicians from GOS and other parties to address challenges arising out of the transition period. As such, the project can facilitate the work of the Joint Planning Mechanism agreed to by the parties in May 2003.

This program is designed with the promise of a lasting settlement in mind, but it does not rely on peace for its effect. A dialogue on Sudan's longstanding internal tensions and inequities is work that may begin before a peace settlement, and will be necessary long afterwards. Activities can proceed under the conditions which now prevail and, indeed, are best undertaken as soon as possible, in order that critical capacities are established.

Ib. Strategy:

The project seeks to engage in constructive actions that will promote peace now and assist in its consolidation in the post-conflict period. It supports the transition from war to peace and creation of conducive conditions for post-war rehabilitation and longer-term recovery and development through developing the capacity of the authorities and their civil society partners in elaboration and implementation of national development priorities and promotion of a culture of peace. This program ultimately aims to ensure that, in a post-conflict Sudan, critical capacities are in place for effective realisation of any peace dividend. Under this broad goal, the project seeks to:

- a. facilitate the Sudanese search for a sustainable peace with the support of the international community
- b. take advantage of opportunities for intra-Sudanese dialogue to identify needed policy reforms that would help unleash an inclusive poverty reducing growth path.

- c. guide, inform and filter the collective contributions of participating actors towards the elaboration of an equitable and participatory IPRSP, that will lead to pro-poor growth;
- d. set long term objectives for the present search for peace and the attainment of structural stability in the future, through inter alia work on a Peace and Development Report and economic and sector work;
- e. Initiate a process for revitalising the planning function within Government while promoting a participatory bottom up planning process;
- f. identify and establish linkages between new and ongoing efforts for dealing with various manifestations of human poverty and support development of appropriate synergies in favour of peace;
- g. Support efforts of national authorities for co-ordination of donor activities in a post-conflict environment;
- h. support networking between institutions with vested interest in the peace process, and facilitate an inclusive and interactive process to engage actors at all levels in the analysis of the root causes of poverty and human suffering;
- i. specifically facilitate participation of women's groups in setting priorities of the IPRSP and incorporate lessons that emerge from the actions taken by the various groups that play an active role in fighting poverty and promoting peace at the grass roots level.

Brief description of project components, methodology and timeframe:

All project components described below are designed to be implemented within a two-year timeframe.

Transition period policy capacity: Peace and Development Report will be prepared, that aims to facilitate the articulation of a vision for Sudan's long-term, peaceful development (i.e. a 2020 horizon). This will include conflict analysis of Sudan's centrifugal forces, and will highlight the areas of policy reform critical to the country's post-conflict prosperity. Likely themes might include public sector reforms and decentralisation; transparency and accountability; natural resource use and revenue sharing; and pro-poor economic growth. Preparation of the report will include broad consultation, not only with the principal adversaries in the long-running civil war, but also voices from marginalized or alienated regions where secondary, low-level conflict constitutes a destabilising force. These consultations – supported by production of discussion papers – will be used as opportunities to identify interested constituencies, assess capacities, and establish working groups around principle themes. The latter will serve as principal points of contact for further capacity building.

In parallel with the Peace and Development Report, immediate capacity gaps in select policy areas notably in the area of provision of basic social services and rural development, will be addressed, drawing on the thematic programs of the World Bank Institute (WBI). This will introduce long-isolated Sudanese policy-makers and technicians to current communities of practice, and initiate the necessary dialogue around reconstruction and reform of strategic sectors. The six-year period of North-South co-habitation dictated by the IGAD process will throw up many challenges to the existing procedures of national sectoral planning and administration. Separate, and very different systems of education, health, finance, etc. must be harnessed to overall national planning

and monitoring processes. Where possible, the approach will be to expose combined teams from North and South to current practice and lessons from analogous situations, and to follow this up with support to national action planning. While the project will support the participation of teams of Sudanese policy makers and technicians in established WBI and UN system organised courses, the main emphasis will be on tailor made training events arranged within the region. This will also be supported by country workshops and include follow-up support to the Central Bureau of Statistics, to strengthen national data collection and analysis, and the capacity in general for formulation of pro-poor policy.

The character of Sudan's system of fiscal federalism will be a key to the stability of a post-conflict Sudan for many reasons. The management of the country's many centrifugal forces, implementation of effective decentralised service delivery, and establishment of mechanisms for revenue and resource sharing will all rely on the establishment of a workable framework of intergovernmental fiscal relations. This applies to relations within the North and within the South, as well as to relations between North and South. With additional in kind support from NORAD, the project will carry out a review of Sudan's system of fiscal federalism, which will examine policy options, assist Sudanese bodies to develop a series of position papers, engage the regions in consultations, and undertake a capacity enhancement needs assessment (CENA). Activities will be designed to forge the most effective links with UNDP's existing local government strengthening work in Sudan, and with the intended local government service delivery pilot project in the Nuba Mountains. Based on outcomes of the CENA, a thoroughgoing multi-year program of inter-governmental capacity enhancement will be developed, building on and adapting existing WBI programs in this area.

Interim Poverty Reduction Strategy Paper: The process for preparing the IPRSP is crucial for consolidating peace by ensuring that all marginalized groups contribute to the development of future poverty reduction strategies. The project will assist the national PRSP team to produce a quality document, by taking into account all policy trade offs and carefully costing alternatives for reaching the Millennium Development Goals (MDGs). Technical assistance provided would include a critical assessment of the mixture of macro policies followed. It will explore opportunities for innovations that would be more supportive of pro-poor growth, through less rigid fiscal deficit targets and a review of tax loopholes that would allow mobilisation of additional resources for meeting urgent needs, particularly for basic social services.

Strengthening civil society participation in the PRSP process: With additional funding to be mobilized (IPF, Canada), the project will focus on providing civil society actors with both the technical know-how and the space to participate in the elaboration of a national poverty reduction strategy paper. This work will build on the earlier achievements of the UNDP executed IGAD Partners Forum (IPF) Planning for Peace project, which has already established viable contacts with civil society actors, such as the IS COP, FOSCO and others. A core group of representative civil society actors from all over the Sudan would be brought together for an informed discussion of the developmental options open to the nation as it emerges from many decades of civil war. Those who participate in this event would then be supported to facilitate similar interactions with their respective constituencies to explore in further detail how public resources should be redirected for maximum impact on human poverty. Up to forty constituency-specific workshops would contribute clear articulations of poverty causes, and proposed solutions, in geographic, sectoral or thematic foci. Following these interactions, the core group would be brought

back together to further refine their ideas and share them with authorities at the national and regional level. The grass roots outreach of the same groups would further be involved in sub-national level discussions with local authorities for elaboration of region specific poverty reduction plans, as an input into the national strategy (see Annex 1 for details).

Connectivity: In order to meet the demand for learning content likely to be unleashed in a post-conflict environment, rudimentary videoconferencing facilities will be established in Khartoum. With a modest investment in equipment and bandwidth, the learning activities outlined above can be sustained through contact between Sudanese and global and regional communities of practice, and through follow-up programming designed to address more specific, technical issues. The provision of a similar access in South Sudan means that Northern Sudanese NGOs, civil society institutions, and technical experts will also have a powerful means of dialoguing with their Southern counterparts.

Part II. RESULTS FRAMEWORK

<p>Intended Outcome as stated in the Country Results Framework: G2-1. Improved national capacity to plan and monitor a comprehensive approach to reduction of human and income poverty taking into account the MDGs.</p>		
<p>Outcome indicator as stated in the Country Programme Results and Resources Framework, including baseline and target.</p>		
<p>Outcome indicator: : Existence of a credible database on human and income poverty.</p>		
<p>SRF End Target 2003: A reliable database on human and income poverty available</p>		
<p>Target:</p>		
<p>Applicable Strategic Area of Support (from SRF) and TTF Service Line (if applicable):</p>		
<p>Partnership Strategy: This project is a key component of WB/UN cooperation in Sudan in the interest of engaging the Government of Sudan and donor community in a meaningful dialogue regarding some economic policy options</p>		
<p>Project title and number: Participatory Economic Policy Reform in Support of Peace Building – SUD/03/005</p>		
Intended Outputs	Output Targets for (years)	Indicative Activities
		<u>Inputs</u>

<p>1. Ensured maximum effect from any peace dividend through promoting popular participation in decision making and developing capacity for critical reforms</p>	<p>Production of a truly participatory and inclusive I-PRSP that meets international standards and establishes a strategic vision for Sudan's development.</p>	<p>- Peace and development Report</p>	<p>\$ 80,000</p>
<p>1a. Improved ability within public sector and Sudanese institutions generally to undertake critical analytical tasks</p>	<p>1a. local sectoral teams are carrying on work begun with the Peace and Development Report, CEM and other ESW</p>	<p>- Support to PRSP national team including on data collection and management issues</p>	<p>\$ 350,000</p>
<p>1b. Greater experience with, and acceptance of, consultative processes</p>	<p>1b. Promote popular participation in the elaboration of the IPRSP and consultations leading up to formulation of Peace and Development Report</p>	<p>- Capacity building of civil society and facilitating their effective participation in the PRSP process</p>	<p>\$ 966,000</p>
<p>1c. The application of useful lessons and experience from other post conflict settings to sector strategies and policy in Sudan</p>	<p>1c. Sectoral teams have identified relevant country experience and secured necessary expertise</p>	<p>- Fiscal Federalism</p>	<p>\$ 100,000</p>
<p>1d. A sense of priority –</p>	<p>1d. Peace and Development Report, sectoral action plans, and Federalism</p>	<p>- Global and Regional Policy Training</p>	<p>\$ 180,000</p>
<p><u>Sub-Total</u></p>			<p><u>\$1,675,000</u></p>

<p>both within sectors and in federal system generally – concerning reform agenda for post-conflict period.</p>	<p>CENA cohere and are mutually reinforcing supporting elements for the IPRSP.</p>	
<p>2. Sudanese can draw on global sources of knowledge and experience for policy advice, and eventually reconstruction</p>	<p>2. Videolink is operating reliably, local content manager is in place, and service is being utilized.</p>	<p>Connectivity</p> <ul style="list-style-type: none"> - Equipment and Bandwidth <p><u>Sub-Total</u></p>
		<p>Co-ordination, Oversight and Evaluation</p> <ul style="list-style-type: none"> - National Project Manager - Mission Costs - Evaluation - Operations and Maintenance <p><u>Sub-Total</u></p> <p>Grand Total</p>
		<p>\$ 180,000</p> <p><u>\$ 180,000</u></p>
		<p>\$ 35,000</p> <p>\$ 35,000</p> <p>\$ 20,000</p> <p><u>\$ 20,000</u></p>
		<p><u>\$ 110,000</u></p> <p><u>\$ 1,966,000</u></p>

Part III. Management Arrangements:

The project will directly executed by UNDP, in close consultation with the World Bank as the main funding partner.

Project activities will be implemented in partnership with UN agencies.

The Ministry of International Cooperation (MIC) will act as a coordinator body to ensure that government commitments and obligations towards the project are met, while the Ministry of Finance and National Economy will be the main technical counterpart agency.

The project will have a Steering Committee for co-ordinating the project's activities and providing guidance. The Steering Committee will be composed of World Bank (WB), UNDP, Ministry of International Cooperation (MIC), Ministry of Finance and National Economy (MOFNE), the Ministry of Social Welfare & Development and a Civil Society representative.

The project will be managed by a fulltime National Project Manager who will be responsible for ensuring that the outputs of the project are achieved in the time frame provided. He/she will be recruited through open competition from the market. The National Project Manager will prepare a quarterly progress report where he/she will detail the achievements/constraints of the project. At the end of the project cycle the Project Manager will prepare a final project report. The final report will highlight the project's objectives, plans, outputs, constraints it faced, achievements and lessons learnt. The report will follow the UNDP format used for such type of reporting

A final meeting between WB, UNDP, MIC, MOFNE, civil society representation and other UN partners will be held to discuss the final report and agree on future actions/recommendations

Part IV. Legal context:

This project document shall be the instrument referred to as such in Article 1 of the SBAA between the Government of Sudan and UNDP, signed by the parties on 24 October 1978 and ratified by the Government of Sudan on 2 January 1980.

**PROJECT RESULTS AND RESOURCES FRAMEWORK - ANNUAL INPUT-OUTPUT BUDGET
WORKPLAN FOR YEAR 1**

ACTIVITY DESCRIPTION	INPUTS DESCRIPTION	BUDGET LINE	BUDGET
- Production of a Peace and development Report	<ul style="list-style-type: none"> 1) inclusive consultative workshops 2) resource persons to produce issue papers and facilitate workshops 		\$ 50,000
- Support to PRSP national team including in data analysis and management	<ul style="list-style-type: none"> 1) National experts in planning and donor coordination 2) Data management systems and 		\$ 280,000
			\$330,000

	<p>systems and infrastructure</p> <p>3) International and local consultants to provide training in data analysis and management</p>	\$ 75,000
<p>Civil society participation in the PRSP process</p>	<p>1) Training of civil society activists in basics of macro-economic policy making and participatory planning</p> <p>2) Consultations with civil society at local and national levels</p> <p>3) Dissemination of local / thematic poverty reduction peace building papers</p> <p>4) National 'ownership' workshop with authorities, civil society, WB</p>	\$ 85,000
<p>- Fiscal Federalism</p>	<p>1) International consultants on fiscal decentralisation</p> <p>2) Consultations on best options for fiscal federalism in Sudan</p>	\$ 360,000
		\$ 75,000
		\$ 85,000

**PROJECT RESULTS AND RESOURCES FRAMEWORK - ANNUAL INPUT-OUTPUT BUDGET
WORKPLAN FOR YEAR 1**

ACTIVITY DESCRIPTION	INPUTS DESCRIPTION	BUDGET LINE	BUDGET
Global and Regional Policy Training	<ol style="list-style-type: none"> 1) participation of teams of Sudanese experts in UN and WBI organized workshops 2) Tailor made training events for Sudanese participants in the region 		\$ 200,000
Video Conferencing facilities	<ol style="list-style-type: none"> 1) Provision of Video conferencing facilities 2) Workshops implemented using VC facilities 		\$180,000

Annex 1

Plan of Action for Promotion of Civil Society Participation in the iPRSP

1. Identification of key geographic, sectoral and thematic constituencies (up to 40) for participation in the iPRSP process and appropriate representation of these constituencies
 - Determined by UNDP with IS COP, FOSCO, GoS, SPLM
 - Ensuring appropriate involvement of diversity in ethnic and religious representation, economic and livelihoods strata, geographical areas, age and gender, political affiliations
 - Care taken to avoid promotion of any political agendas
2. Training of the CORE GROUP – External Workshop – arranged by UNDP
 - PRSP Awareness
 - Participatory Planning
 - Promotion of Sudanese ownership of the PRSP
3. Secondary Level Broad based participation by each constituency
 - Mobilization and organization with trained CORE GROUP representatives and UNDP
 - Promoting further inclusiveness (ethnic, religious, livelihoods, age and gender, political affiliation, etc) at secondary level
 - Up to 40 Local, Sectoral, Thematic workshops, Town Hall events
3. Clear Articulation of key issues, choices needed, prioritisation and costing emerging from secondary level constituency meetings
 - Publications and translations to promote wider Sudanese ownership
 - Feedback to CORE GROUP and authorities
 - Local level Poverty Reduction Plans produced and publicized
4. Final Review Workshop with CORE GROUP and authorities, World Bank, IPF, MOFNE
 - Consolidated Civil Society Priorities for the iPRSP Report produced
 - Wider Sudanese ownership of the iPRSP

Annex II

Terms of Reference for the National Project Manager

Under the direction of the UNDP Programme, and in close cooperation with the Ministry of Finance and National Economy the National Project Manager would be responsible for the implementation of all technical aspects of the project. He/she will ensure that project's outputs are achieved within the approved time frame and budget. Specifically, he/she will have the following duties and responsibilities:

- Modify if necessary and execute the overall project work plan and its implementation strategy;
- Organise, supervise and implement project inputs and activities in a timely fashion;
- Provide support and guidance to the process of policy formulation ensuring that adequate levels of consultation with all stakeholders have been done;
- Commission research work, surveys and studies related to the project activities;
- Arrange capacity needs assessment of the target beneficiaries;
- Provide assistance and guidance to project related missions;
- Prepare and provide progress and other relevant reports to concerned parties;
- Develop the terms of references for the national consultants;
- Participate in the identification and recruitment of the national consultants;
- Provide capacity building and technical support to counterparts at the national and state levels;
- Undertake any other relevant activities as required by the Project.

Qualifications:

- Advanced university degree in the social sciences;
- At least ten years experience in development planning or development research in Sudan;
- Experience and ability to establish networking between organisations at various levels;
- Thorough understanding of the development challenges and issues in Sudan;
- Excellent reporting and communications skills;
- Fluent in English and Arabic
- Good command of basic computer skills.

Duty Station: Khartoum

Duration: 18 Months

Annex III

Terms of Reference for the Civil Society Coordinator

Under the direction of the UNDP Programme, the Civil Society Coordinator would be responsible for the implementation of all civil society participation aspects of the project. He/she will ensure that project's outputs are achieved within the approved time frame and budget. Specifically, he/she will have the following duties and responsibilities:

- Modify if necessary and execute the overall project work plan and its implementation strategy;
- Organise, supervise and implement project inputs and activities in a timely fashion;
- Provide support and guidance to the organization of two core group workshops, and up to 40 local workshops, ensuring that adequate levels of consultation with all stakeholders have been done;
- Commission required preparation work and translations related to the project activities;
- Arrange publications as required;
- Provide assistance and guidance to project related missions;
- Prepare and provide progress and other relevant reports to concerned parties;
- Undertake any other relevant activities as required by the Project.

Qualifications:

- Advanced university degree in the social sciences;
- At least ten years experience in organizational planning, coordination of country wide processes and participatory research; experience in Sudan an advantage;
- Experience and ability to establish networking between organisations at various levels;
- Excellent organization and communications skills;
- Fluent in English; Arabic a strong advantage
- Good command of basic computer skills.

Duty Station: Khartoum – regular travel to Nairobi and within Sudan

Duration: 18 Months

Annex IV

Terms of Reference for the National Project Officer(s)

Under the direction of the UNDP Programme, and directly under the Civil Society Coordinator, the National Project Officers would be responsible for the implementation of the local civil society participation aspects of the project. He/she will ensure that project's outputs are achieved within the approved time frame and budget. Specifically, he/she will have the following duties and responsibilities:

- Support the execution of the overall project work plan and its implementation strategy;
- Organise, supervise and implement project inputs and activities in a timely fashion;
- Provide support and guidance to the organization of up to 40 local workshops, ensuring that adequate levels of consultation with all stakeholders have been done;
- Support timely preparation work and translations related to the project activities;
- Support production of publications as required;
- Provide assistance and guidance to project related missions;
- Prepare and provide progress and other relevant reports to the Project Coordinator;
- Undertake any other relevant activities as required by the Project.

Qualifications:

- University degree in the social sciences;
- At least five years experience in organizational planning, coordination and management of consultative processes and participatory research;
- Experience and ability to establish networking between organisations at various levels;
- A demonstrated understanding of the Sudan conflict and good exposure and understanding to peace initiatives at local and national levels;
- Excellent organization and communications skills;
- Fluent in English and Arabic
- Good command of basic computer skills.

Duty Station: 1 - Khartoum, 1 – South Sudan, with regular travel to various locations throughout Sudan and Nairobi if necessary.

Duration: 18 Months



United Nations Development Programme
SUD/03/005 - Participatory Economic Policy Reform
 Budget
 Main Source of Funds: 01 - UNDP-IPF / TRAC - (Trac 1.1.1 & 1
 Executing Agency: DEX - Direct Execution

Sblin	Description	Implementing	Funding	Total	2003	2004
010	PERSONNEL					
011	International Consultants					
011.51	International Consultants	DEX				
011.99	Line Total		Net Amount	200,000	100,000	100,000
			Total	200,000	100,000	100,000
013	Administrative Support					
013.01	Driver	DEX				
			Net Amount	9,000	3,000	6,000
			Total	9,000	3,000	6,000
013.02	Administration Assistants	DEX				
			Net Amount	24,000	8,000	16,000
			Total	24,000	8,000	16,000
013.99	Line Total		Net Amount	33,000	11,000	22,000
			Total	33,000	11,000	22,000
014	UN Volunteers					
014.01	Civil Society Coordinator	DEX				
			Net Amount	75,000	25,000	50,000
			Total	75,000	25,000	50,000
014.99	Line Total		Net Amount	75,000	25,000	50,000
			Total	75,000	25,000	50,000
015	Monitoring and Evaluation					
015.01	Evaluation Cost	DEX				
			Net Amount	60,000	20,000	40,000
			Total	60,000	20,000	40,000
015.02	In Country travel	DEX				
			Net Amount	20,000	20,000	20,000
			Total	20,000	20,000	20,000
015.99	Line Total		Net Amount	80,000	20,000	60,000
			Total	80,000	20,000	60,000

016	Mission Costs		Total	80,000	20,000	60,000
016.01	Mission Costs	DEX	Net Amount Total	50,000	30,000	20,000
016.02	Mission costs	DEX	Net Amount Total	50,000	30,000	20,000
016.99	Line Total	-----	Net Amount Total	20,000	8,000	12,000
			Net Amount Total	20,000	8,000	12,000
017	National Consultants		Net Amount Total	70,000	38,000	32,000
017.01	National Project Manager	DEX	Net Amount Total	70,000	38,000	32,000
017.02	National Project Officer Kht	DEX	Net Amount Total	50,000	20,000	30,000
017.03	Nat project officer South Sudan	DEX	Net Amount Total	36,000	12,000	24,000
017.51	National Consultants	DEX	Net Amount Total	36,000	12,000	24,000
017.99	Line Total	-----	Net Amount Total	175,000	100,000	75,000
			Net Amount Total	175,000	100,000	75,000
019	PROJECT PERSONNEL TOTAL	-----	Net Amount Total	297,000	144,000	153,000
			Net Amount Total	297,000	144,000	153,000
020	CONTRACTS		Net Amount Total	755,000	338,000	417,000
021	Contract A		Net Amount Total	755,000	338,000	417,000
021.01	Sub-contracts	DEX	Net Amount Total	40,000	25,000	15,000
021.02	Office premises	DEX	Net Amount Total	40,000	25,000	15,000
021.03	Translation costs	DEX	Net Amount Total	18,000	6,000	12,000
021.99	Line Total	-----	Net Amount Total	10,000	3,000	7,000
			Net Amount Total	10,000	3,000	7,000
029	SUBCONTRACTS TOTAL	-----	Net Amount Total	68,000	34,000	34,000
			Net Amount Total	68,000	34,000	34,000

030	TRAINING		Total	68,000	34,000	34,000
032	Other Training					
032.01	Workshops/Seminars	DEX				
	National Training Workshop	DEX	Net Amount Total	150,000	100,000	50,000
	National Ownership workshop	DEX	Net Amount Total	150,000	100,000	50,000
	local - thematic workshops	DEX	Net Amount Total	85,000	85,000	
032.99	Line Total	DEX	Net Amount Total	85,000	85,000	85,000
033	In-Service Training	-----	Net Amount Total	360,000	130,000	230,000
033.01	In-Service Training	DEX	Net Amount Total	360,000	130,000	230,000
033.99	Line Total	DEX	Net Amount Total	680,000	315,000	365,000
039	TRAINING TOTAL	-----	Net Amount Total	178,000	100,000	78,000
040	EQUIPMENT	-----	Net Amount Total	178,000	100,000	78,000
045	Equipment	-----	Net Amount Total	178,000	100,000	78,000
045.01	Local Procurement	DEX	Net Amount Total	858,000	415,000	443,000
045.02	Equipment	DEX	Net Amount Total	86,000	71,000	15,000
045.99	Line Total	-----	Net Amount Total	30,000	25,000	5,000
049	EQUIPMENT TOTAL	-----	Net Amount Total	116,000	96,000	20,000
050	MISCELLANEOUS	-----	Net Amount Total	116,000	96,000	20,000
052	Reporting Costs		Net Amount Total	116,000	96,000	20,000

052.01	Reporting Cost	DEX	Net Amount	45,000	25,000	20,000
			Total	45,000	25,000	20,000
052.02	Publications	DEX	Net Amount	30,000	7,000	23,000
			Total	30,000	7,000	23,000
052.99	Line Total		Net Amount	75,000	32,000	43,000
			Total	75,000	32,000	43,000
053	Sundries	DEX	Net Amount	6,000	4,000	2,000
			Total	6,000	4,000	2,000
053.01	Sundries	DEX	Net Amount	15,000	5,000	10,000
			Total	15,000	5,000	10,000
053.99	Line Total		Net Amount	21,000	9,000	12,000
			Total	21,000	9,000	12,000
059	MISCELLANEOUS TOTAL		Net Amount	96,000	41,000	55,000
			Total	96,000	41,000	55,000
090	EXECUTION FEE		Net Amount	44,650	17,450	27,200
			Total	44,650	17,450	27,200
096	Direct Execution Fee		Net Amount	44,650	17,450	27,200
			Total	44,650	17,450	27,200
096.01	DEX Fees for cost sharing	DEX	Net Amount	1,937,650	941,450	996,200
			Total	1,937,650	941,450	996,200
096.99	Line Total		Net Amount	44,650	17,450	27,200
			Total	44,650	17,450	27,200
099	BUDGET TOTAL		Net Amount	1,937,650	941,450	996,200
			Total	1,937,650	941,450	996,200



United Nations Development Programme

SUD/03/005 - Economic Policy Reform

Cost Sharing Budget

Main Source of Funds: 01 - UNDP-IPF / TRAC - (Trac 1.1.1 & 1

Executing Agency: DEX - Direct Execution

Sbln	Donor	Funding	Total	2003	2004
102					
102.01	IBRD	IBRD	Net Contrib.	800,000	300,000
			Total	800,000	300,000
102.99			Net Contrib.	800,000	300,000
			Total	800,000	300,000
103					
103.01	To Mobilize	TO MOBILIZE	Net Contrib.	937,650	571,200
			CO Adm. %	3.00	3.00
			CO Adm.	28,130	17,136
			Total	965,780	588,336
103.99			Net Contrib.	937,650	571,200
			CO Adm. %	3.00	3.00
			CO Adm.	28,130	17,136
			Total	965,780	588,336
109	C/S Total	-----	Net Contrib.	1,737,650	871,200
			CO Adm. %	1.27	1.97
			CO Adm.	28,130	17,136
			Total	1,765,780	888,336
999	UNDP		Net Contrib.	200,000	125,000
			Total	200,000	125,000



Main Source of Funds: 01 - UNDP-IPF / TRAC - (Trac 1.1.1 & 1)
Executing Agency: DEX - Direct Execution

SBLN	Description	Implementing	Funding	Total	2003	2004
010.	PERSONNEL					
011.	International Consultants	DEX				
011.51	International Consultants			200,000	100,000	100,000
	Net Amount					
	Total			200,000	100,000	100,000
011.99	Line Total			200,000	100,000	100,000
	Net Amount					
	Total			200,000	100,000	100,000
015.	Monitoring and Evaluation					
015.01	Evaluation Cost	DEX		20,000		20,000
	Net Amount					
	Total			20,000		20,000
015.99	Line Total			20,000		20,000
	Net Amount					
	Total			20,000		20,000
016.	Mission Costs					
016.01	Mission Costs	DEX		50,000	30,000	20,000
	Net Amount					
	Total			50,000	30,000	20,000
016.99	Line Total			50,000	30,000	20,000
	Net Amount					
	Total			50,000	30,000	20,000
017.	National Consultants					
017.01	National Project Manager	DEX		50,000	20,000	30,000
	Net Amount					
	Total			50,000	20,000	30,000
017.51	National Consultants	DEX		175,000	100,000	75,000
	Net Amount					
	Total			175,000	100,000	75,000
017.99	Line Total			225,000	120,000	105,000
	Net Amount					
	Total			225,000	120,000	105,000
019.	PROJECT PERSONNEL TOTAL			495,000	250,000	245,000
	Net Amount					
	Total			495,000	250,000	245,000
020.	CONTRACTS					
021.	Contract A					
021.01	Sub-contracts	DEX		40,000	25,000	15,000
	Net Amount					
	Total			40,000	25,000	15,000
021.99	Line Total			40,000	25,000	15,000
	Net Amount					
	Total			40,000	25,000	15,000



SBLN	Description	Implementing	Funding	Total	2003	2004
021.99	Line Total			40,000	25,000	15,000
029.	SUBCONTRACTS TOTAL			40,000	25,000	15,000
030.	TRAINING			40,000	25,000	15,000
032.	Other Training					
032.01	Workshops/Seminars	DEX				
032.99	Line Total			150,000	100,000	50,000
				150,000	100,000	50,000
				150,000	100,000	50,000
				150,000	100,000	50,000
033.	In-Service Training					
033.01	In-Service Training	DEX				
033.99	Line Total			178,000	100,000	78,000
				178,000	100,000	78,000
				178,000	100,000	78,000
				178,000	100,000	78,000
039.	TRAINING TOTAL			328,000	200,000	128,000
				328,000	200,000	128,000
040.	EQUIPMENT					
045.	Equipment					
045.01	Local Procurement	DEX				
045.99	Line Total			86,000	71,000	15,000
				86,000	71,000	15,000
				86,000	71,000	15,000
				86,000	71,000	15,000
049.	EQUIPMENT TOTAL			86,000	71,000	15,000
				86,000	71,000	15,000
050.	MISCELLANEOUS					



Main Source of Funds: 01 - UNDP-IPF / TRAC - (Trac 1.1.1 & 1
Executing Agency: DEX - Direct Execution

SBLN	Description	Implementing	Funding	Total	2003	2004
052.	Reporting Costs					
052.01	Reporting Cost	DEX		45,000	25,000	20,000
				45,000	25,000	20,000
052.99	Line Total			45,000	25,000	20,000
				45,000	25,000	20,000
053.	Sundries					
053.01	Sundries	DEX		6,000	4,000	2,000
				6,000	4,000	2,000
053.99	Line Total			6,000	4,000	2,000
				6,000	4,000	2,000
059.	MISCELLANEOUS TOTAL			51,000	29,000	22,000
				51,000	29,000	22,000
099.	BUDGET TOTAL			1,000,000	575,000	425,000
				1,000,000	575,000	425,000



United Nations Development Programme

SUD/03/005 - Economic Policy .e.

Main Source of Funds: 01 - UNDP-IPF / TRAC - (Trac 1.1.1 & 1
 Executing Agency: DEX - Direct Execution
 Budget - Revision "B"

SBLN	Donor	Funding	Total	2003	2004
102.	<i>Financial Institutions</i>				
102.01	IBRD	IBRD	800,000	500,000	300,000
			800,000	500,000	300,000
102.99	<i>Line Total</i>		800,000	500,000	300,000
			800,000	500,000	300,000
109.	COST SHARING TOTAL		800,000	500,000	300,000
			800,000	500,000	300,000
999.	NET CONTRIBUTION		200,000	75,000	125,000
			200,000	75,000	125,000

Local Project Advisory Committee Meeting

SUD/03/009 Support to the Ministry of International Cooperation

Date: 15 June 2003

Participants:

Government of Sudan:

Mr. Yousif Tekana, Minister of International Cooperation.
Mr. Mohamed Ali Omer, Acting Under-Secretary, Ministry of International Cooperation.
Mr. Eltahir Idam, Assistant Under-Secretary, Ministry of International Cooperation.
Ms Suhair ElMeliak, Special Assistant to Minister, Ministry of International Cooperation.

UNDP:

Mr. Roberto Valent, OIC, UNDP
Ms. Anne Marie Ali, ARR(P)
Mr. Amir Baker, Head, PMU

The Meeting was convened to discuss the new project, SUD/003/009 Support to the Ministry of International Cooperation.

UNDP made a brief presentation of the Project Document which was prepared in consultation with the technical staff of the Ministry. The presentation focussed on the objectives of the project which is to build the capacity of the Ministry of International Cooperation in coordination. The three outputs reflected in the document were presented by UNDP to the Meeting. The three outputs were intended to address the capacity gaps and provide resourceful new ideas to build MIC's capacity and allow it to meet the challenge facing it.

In light of the fact that the project intends to build MIC's capacity, it would only seem feasible to use the direct execution modality as the mode of execution. Moreover, as one of the main outputs in the project is to build the capacity of MIC in National Execution that modality could not be adopted in this project. As the project will be executed by UNDP, UNDP will avail to MIC both international as well as national experts who will both combined provide the necessary support in the areas determined by the project. Provision of equipment will be confined to basic IT and office equipment.

Records of Discussion:

The Meeting discussed the importance of the project to the Ministry of International Cooperation which has a strategic role to play in coordinating development aid following the signature of a peace agreement sometime this year.

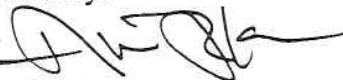
The Meeting also alluded to the importance of using the project to enhance MIC's capacity in national execution as outlined in the document. This will enable MIC to have a proactive role in managing the implementation of programmes and projects that are expected to be approved from the inflow of resources coming to the country in the next few years.

Recommendations:

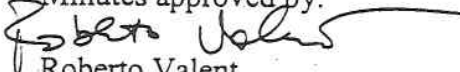
- 1) The Meeting agreed to have the project directly executed by UNDP.
- 2) The project will carry a total budget of \$241500 funded from TRAC over a period of two years. There will be no cost-sharing contributions from the Government or any other third party.
- 3) The Meeting agreed that the project proposal should be presented officially to the Government for signature and subsequently to UNDP for approval.

Minutes prepared by:

Date: 16 June 2003

Amir Baker 
Head PMU, UNDP

Minutes approved by:


Roberto Valent
OIC, UNDP